

Please note refreshments are available in the room from 5.30pm

## Agenda

**1. Introductions and Apologies**

*County Councillor Brown*

To note who is attending and any apologies for absence.

**2. Notes of the Meeting and Matters Arising from 17 September 2019** (Pages 1 - 6)

*County Councillor Brown*

To agree for accuracy the notes of the meeting and receive any matters arising.

**3. Exploitation and Violence Reduction** (Pages 7 - 14)

*Andy Smith, Head of Service, Safeguarding, Inspection and Audit Team*

To receive an update on work that is happening around exploitation and violence reduction for children in care and care leavers.

**4. Children in Care and Care Leavers Performance Information** (Pages 15 - 16)

*Umer Khonat, Business Intelligence Analyst, Business Intelligence Team*

To receive the Annex 'A' performance data report for children in care and care leavers and receive any issues/comments arising from the report.

**5. Corporate Parenting Strategy Delivery Plan** (Pages 17 - 32)

*Barbara Bath, Head of Service, Fostering, Adoption, Residential and Youth Offending Teams*

To receive the Corporate Parenting Strategy Delivery Open Actions Plan and update from the Permanence and Children in Our Care Board.

**6. Timetable of Meetings 2020/2021** (Pages 33 - 34)

*County Councillor Brown*

To note the timetable of meetings for 2020/2021.

**7. Any Other Business**

*County Councillor Brown*

To receive any other business.

**8. Date and Time of Next Meeting**

*County Councillor Brown*

The date and time of the next meeting is as follows:

Thursday, 30 January 2020 at 6.00pm in the Duke of Lancaster Room –  
Committee Room 'C', County Hall, Preston, PR1 0LD.

# Agenda Item 2

## Lancashire County Council

### Corporate Parenting Board

**Minutes of the Meeting held on Tuesday, 17th September, 2019 at 6.00 pm  
in Committee Room 'C' - The Duke of Lancaster Room, County Hall, Preston**

**Present: Members**

County Councillor Ian Brown	- Lancashire County Council
County Councillor Stephen Clarke	- Lancashire County Council
County Councillor David Foxcroft	- Lancashire County Council
County Councillor Julie Gibson	- Lancashire County Council
Marieta Birt	- Fostering Forum
Liz Donnelly- Nelson	- Adoption
Barbara Bath	- Fostering, Adoption, Residential and YOT Team, LCC
Jake	- LINX Representative
Charlotte	- LINX Representative
Natasha	- LINX Representative
Rachel	- LINX Representative

**Co-opted members**

Angela Epps	- Fostering Providers
Audrey Swann	- Headteacher, Vulnerable and Looked After Children
Roxanne McAllister	- Leaving Care, LCC
Mia Leyland	- Barnardo's
Natasha Wright	- Barnardo's

**Other Attendees**

Jane Hylton	- Leaving Care, LCC
Roxanne McAllister	- Leaving Care, LCC
Michael Walder	- Business Intelligence Team, LCC
Sam Gorton	- Democratic Services, LCC
Shaeda Alam	- Corporate Parenting, LCC
Gavin Redhead	- Participation, LCC

## **1. Introductions and Apologies**

All were welcomed to the meeting and apologies were received from County Councillor Jayne Rear, Caroline Waldron, Anna Howarth, Amanda Mansfield, Lynda Pearson, Rachel Blundell, Stephen Young, Dylan Williams, Judith Gault, Tracey Ellmore and Neil Kelly.

County Councillor David Foxcroft, Champion for Young People was welcomed to his first meeting as a member of the Board.

## **2. Notes of the Meeting and Matters Arising from 22 May 2019**

There were no matters arising from the previous minutes and the minutes were agreed as an accurate record.

## **3. Membership and Terms of Reference**

The Board agreed the membership and terms of reference for the municipal year 2019/2020.

## **4. Ministerial Roundtable Discussion with Personal Advisors**

This item was deferred to a future meeting.

## **5. LINX**

Lancashire's Children in Care County (LINX) gave feedback to the Board following the young person led Corporate Parenting Board meeting that was held at Hothersall Lodge on 24 July 2019.

The Board took part in archery, low ropes and a team challenge each linked to key themes on placements, mental health and communication and trust. During each activity young people worked alongside Board members building trust and communicating. Following each exercise, feedback was given as to what advice members would give to young people, what ideas they had following the findings from the exercise and what their promise to the young people would be. Young people also filled in the same feedback form too. These were shared at the meeting with comments from the young people being that some felt that the feedback was disappointing, some of it did not make sense to the young people and not all of the questions were answered. Some feedback that was received was "Given the lack of finance to mental health services for children and young people, we should promote the early intervention support out there and ensure in the new Hertfordshire teams we develop that we have good provision for mental health in children and young people". The Hertfordshire model was something that the Council was looking to adopt in the very near future which was around Family Safeguarding.

One clear message that came from the day was that members needed to think about language used when talking to young people and not use acronyms or assume that young people understood terminology/protocols/the care system and that this was explained at an appropriate level for young people to understand.

**Resolved:** That an item on the Hertfordshire model be brought to the next meeting of the Board in November.

Overall the Board felt that the meeting was an excellent afternoon and thanks was given to Gavin Redhead, Mia Leyland, Dylan Williams and Sam Gorton for organising it and to the staff at Hothersall Lodge who supported the event.

## **6. Children in Care and Care Leavers Performance and Management Information**

Michael Walder, Business Intelligence Manager provided an overview of the current standard monthly performance information that Business Intelligence produced in relation to Children Looked After and Care Leavers

This information was available for members and Michael Walder agreed to send a link out so this could be accessed.

The Permanence and Children in our Care Board received this information also on a weekly basis and used it for monitoring.

If young people wished to access the information, Business Intelligence would visit them to explain the report and help them to understand it more.

**Resolved:** That the Board were asked if there was any specific information they wished to receive, to inform Sam Gorton and she would discuss with Business Intelligence.

## **7. Lancashire's Care Leavers Report**

Shaeda Alam, Corporate Parenting Consultant presented the Care Leavers Report to the Board which, following the Ofsted Inspection in 2015, identified the need to improve support to care leavers in Lancashire. This report was to provide an update on how the Lancashire Care Leavers Service had been adapted to improve the offer to care leavers since then and to make recommendations for further improvement.

The Lancashire Corporate Parenting Strategy 2018-2022 makes clear the Council's ambition for children and young people who were looked after and this ambition extended to young people who were also leaving care.

The existing Leaving Care Service needs reforming to meet this ambition. After engaging with Care Leavers in a variety of ways including face to face interviews and a questionnaire, and through undertaking a review of the Leaving Care Service this report presented a number of options for improvement.

The report also gave a summary of the key findings and Appendix 'A' detailed where the service was now, changes that needed to be made, what was required to deliver the change, how it would be measured and the outcomes.

The Board were also informed that there were going to be three Care Leaver Hubs which would be accessible to care leavers in the localities North, Central and East which would be up and running by December where young people could access help, advice and support, not just from the Council but from partners also.

The Corporate Parenting Board would hold to account the Care Leavers Service and the Improvement Plan and would request regular reports to the Board.

**Resolved:** That the Corporate Parenting Board:

- i) Adopted a revised approach to support care leavers in Lancashire that realised the ambitions set out within the Corporate Parenting Strategy.
- ii) Supported the redesign of the Leaving Care Service.
- iii) Supported the actions set out within 'Appendix A' of the report attached to the agenda to address the key messages emerging from the service review and consultation with care leavers.

## **8. Independent Reviewing Officers Annual Report**

Paul McIntyre, Safeguarding Manager updated the Board on the key findings from the Independent Reviewing Service Annual Report 2018-2019 in the PowerPoint attached.

The report highlighted that although the number of children and young people looked after or subjected to a Child Protection Plan had increased by 7.5% during 2018/19, a very high proportion of these received a timely review within statutory timescales. Almost all children and young people participated in their review either directly or indirectly.

The Board queried as to why only 59% of Personal Education Plans were up to date and Officers stated that the figures were not accurate on the system and should have been 76%. There was now a revised template being used which would strengthen this delivery. Questions included in the Personal Educational Plans had been revised to ensure they were fit for purpose and that schools could now access it and complete the plan along with the Social Workers. Hopefully this would ensure that more plans were kept up to date.

Young people commented that they felt communication was lacking around Personal Education Plans and some indicated they had been waiting a month to receive theirs.

**Resolved:** Audrey Swann agreed to speak to the young people out of the meeting and pick the issue up around communication and waiting times.

Young people also questioned as to why only 93% of looked after children had a Personal Education Plan and it was explained that this would be to do with young people only just coming into care or maybe new to the county and the plan would be in progress however not completed. The plans data changes every day as this was live information.

The Board were informed that every young person who had a Personal Education Plan should have a Life Story book and that this belonged to the young person. How and when this information was received was up to the young person and where it was stored was their decision also. Officers would support young people with this and negotiate with them the right time to access their Life Story book and offer support and guidance when in receipt of it.

With regards next steps and future objectives, it was recognised that there was more to be done to ensure that first line managers and Independent Reviewing Officers challenged and directed practice to achieve consistently good service and that they would continue to address this through joint training and development. Children's Services was committed to developing a Family Safeguarding Model and this would change how the Independent Reviewing Officer Service delivered looked after children and child protection reviews, with an emphasis on working 'with' (as opposed to 'doing to') families to co-produce planned support. A focus on achieving permanence and supporting this through Life Story Books would be a priority for looked after children.

**Resolved:** That following on from the Annual Report and discussions around it that the Board have items at future meetings with regards to:

- Health assessments
- Personal Education Plans
- Life Story Work

## **9. Action Plan**

The Corporate Parenting Strategy sets out nine objectives which the Board has discussed over the last 12 months. Alongside this strategic Board the operational Permanence and Children in our Care Board also meets which is a multi-agency meeting and this progresses the actions from the nine objectives.

The plan that the operational group works with is a lengthy document which has been condensed for the Corporate Parenting Board and was attached to the agenda.

The plan is RAG rated with red = incomplete, amber = slippage, green = on track and blue = completed.

The Corporate Parenting Board would receive the action plan at each meeting alongside the performance information and identify topics and issues it wished to scrutinise further and this would form a work plan for future meetings of the Board.

It was also reiterated that the role of the Lancashire's Children in Care Council was to represent all children in care and care leavers and that young people attending the meeting should be a mix of young people and care leavers and the views of other young people not just those attending the meeting.

#### **10. Any Other Business**

The Chair congratulated Sam Gorton on being nominated for a Children's Services Rise Award for her contribution to Corporate Parenting Board, leading on the Care Leavers Christmas hampers and helping with the care leavers Christmas lunch at Barnardo's. The Board wished her luck at the awards ceremony.

#### **11. Date and Time of Next Meeting**

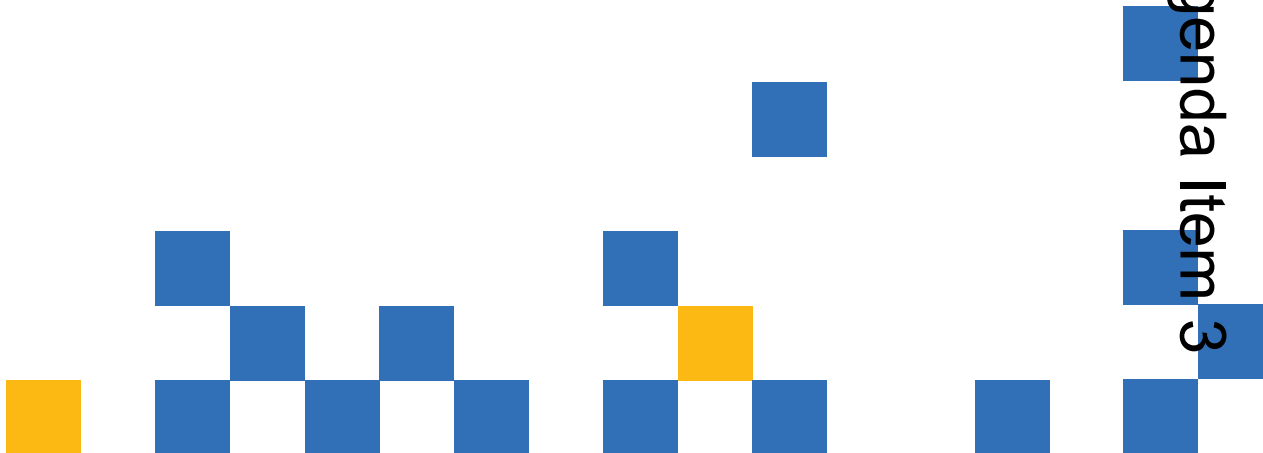
The next meeting will be held on Tuesday, 26 November 2019 at 6pm in the Duke of Lancaster Room – Committee Room 'C', County Hall, Preston.





# Lancashire Violence Reduction Unit

The Lead for the Violence Reduction Unit  
Detective Chief Superintendent Sue Clarke  
Lancashire Police



# Strategic Aim – VRU

Purpose of the VRU Funding/ grant stipulation :

- Production of problem profile and multi-agency long term strategy for reduction in serious violence
- To offer leadership and strategic co-ordination of the local response to serious violence
- Must support a multi-agency public health approach to preventing & tackling serious violence
- Focus on Early Intervention
- Must adopt the World Health Organisation's definition based on data & intelligence done with and for communities



# Ethos of Lancashire VRU

- The World Health Organization has advocated for a 'public health approach' to be taken to violence. The approach it advocates is:
- Focused on a defined population, often with a health risk in common;
- With and for communities;
- Not constrained by organisational or professional boundaries;
- Focussed on generating long term as well as short term solutions;
- Based on data and intelligence to identify the burden on the population, including any inequalities;
- Rooted in evidence of effectiveness to tackle the problem.



# Strategic Aim – Knife Crime

Grant funding requires specific outcomes

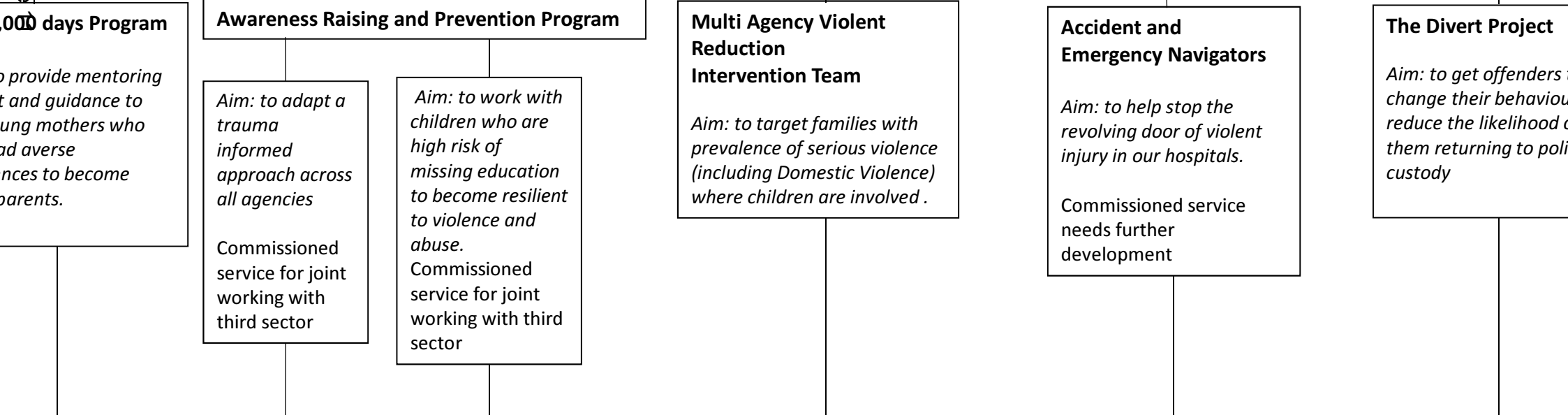
- Reduction in hospital admissions for assaults with knife/bladed object (especially victims under 25)
- Reduction in non-domestic homicides especially under 25s involving knives
- Reduction of serious violence in public spaces
- Focus of activity being on reducing knife crimes committed against young people by identifying hotspots, opportunities for prevention and enforcement, intelligence and targeting, investigative response



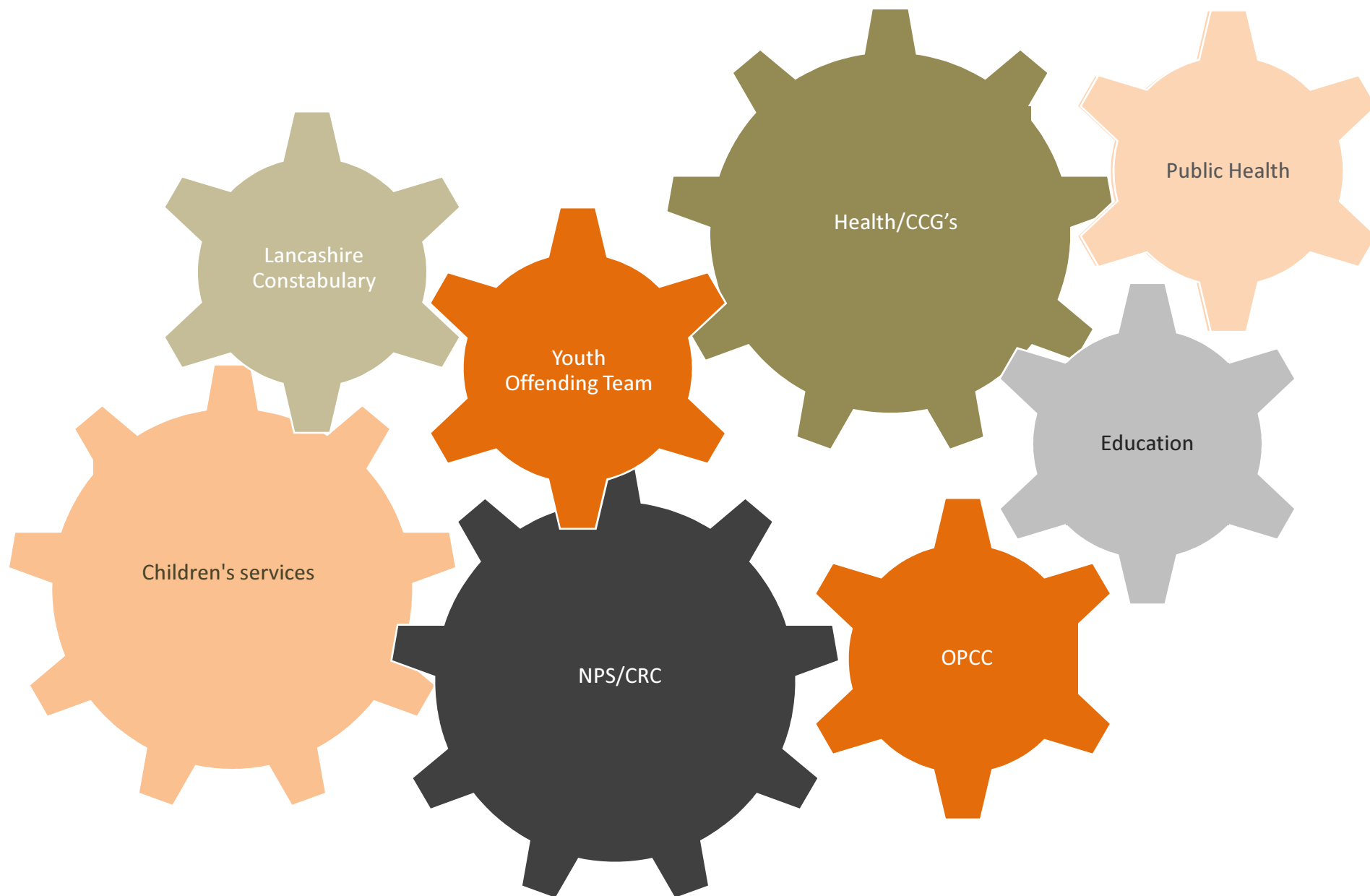
# Violent Reduction Structure



Page 1

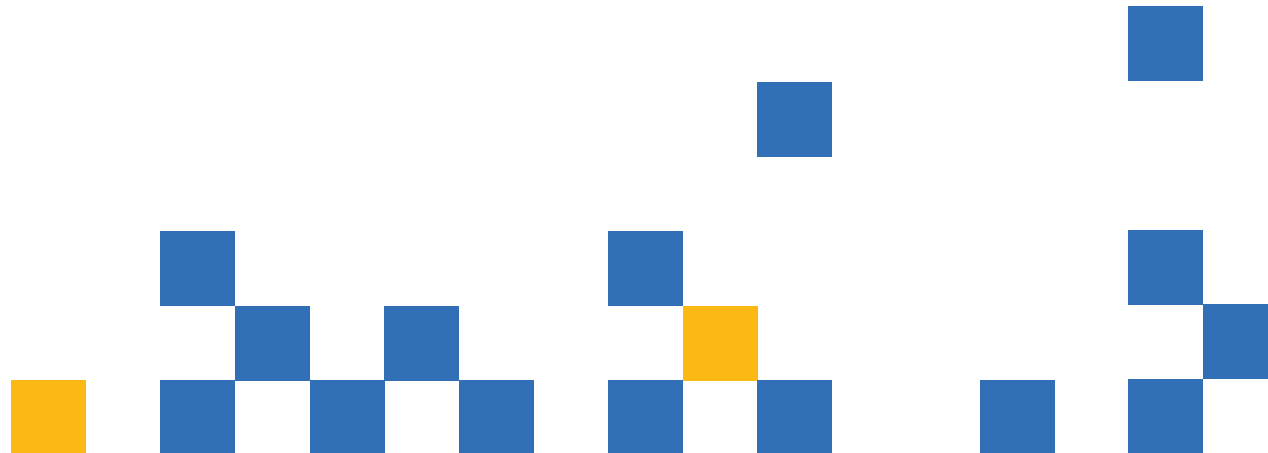


Established integrated working pathways and CSP commissioned services with Community Fund Projects



# Next Steps VRU Strategic team

- Establishment of team identity- including co-location
- Development of mission statement
- Strategy written by December for sign off by agency management boards Jan/ Feb 2019
- Delivery plan and fusion with other agency programmes







## **Corporate Parenting Board**

Meeting to be held on Tuesday, 26 November 2019

### **Report of the Head of Business Intelligence**

Electoral Division affected: (All Divisions);
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### **Children in Care and Care Leavers performance information**

Contact for further information: Michael Walder, Senior Business Intelligence Manager, Lancashire County Council, Tel: 01772 533637, [michael.walder@lancashire.gov.uk](mailto:michael.walder@lancashire.gov.uk)

#### **Executive Summary**

The report provides an overview of performance information that Business Intelligence produce in relation to Children in Care and Care Leavers for the Board to review, discuss and agree what they would like provided at future meetings.

#### **Recommendation**

For the Board to discuss and comment on the information presented and agree the content of future performance information provided to subsequent meetings.

#### **Background and Advice**

At the last meeting of the Corporate Parenting Board a report was presented informing them of some of the performance information produced which can be provided, and is available to the Board on Children in Care and Care Leavers. It was requested this information was reviewed to inform the content of future performance information provided to subsequent meetings.

In addition to the information referred to at the previous meeting of the Board, data required to be provided to Ofsted prior to any visits they make may also be of interest to the Board. Our performance in relation to this data is regularly monitored by a group of senior officers and the latest available data will be provided and presented at the meeting.

The information provided will include:

- Children In Need (CIN) plan numbers and rates
- Child Protection (CP) plan numbers and rates
- Children Looked After (CLA) numbers and rates
- Statutory visit data
- Care leavers % in suitable accommodation
- Care leavers Not in Education, Employment or Training (NEET)
- Care leavers % in touch

Additional information regarding CLA and Care leavers which may be of interest is available in the following monthly report (presented to the previous meeting of the committee):

<http://intranet.ad.lancscc.net/how-do-i/council-and-democracy/business-intelligence-performance-data/?page=1>

### **Consultations**

None

### **Implications:**

This item has the following implications, as indicated:

### **Risk management**

No significant risks have been identified in relation to the proposals contained within this report.

### **Local Government (Access to Information) Act 1985**

### **List of Background Papers**

None

## **Corporate Parenting Board**

Meeting to be held on Tuesday, 26 November 2019

## **Report of the Head of Fostering Adoption Residential & YOT and Head of Children's Social Care North**

Electoral Division affected: (All Divisions);
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## **Corporate Parenting Strategy Delivery Plan**

(Appendix 'A' refers)

Contact for further information: Ruksana Mulla, Project Manager, Lancashire County Council, Tel: 01772 537684, [ruksana.mulla@lancashire.gov.uk](mailto:ruksana.mulla@lancashire.gov.uk)

### **Executive Summary**

Lancashire County Council's Corporate Parenting Strategy was approved by Cabinet in December 2018. To support operational delivery of this Strategy, the Corporate Parenting Strategy Delivery Plan was drafted. This very detailed plan was presented to the Corporate Parenting Board in September 2018. To simplify reporting to this Board, a summary of open actions has been drafted as at Appendix 'A'. Details on closed actions are available if required.

### **Recommendation**

The Board is asked to note this report and where appropriate, provide guidance on the areas of focus for the Permanence and Children in Our Care Board.

### **Background and Advice**

A Summary of open actions has been drafted.



## Appendix A – Summary of Corporate Parenting Strategy Delivery Plan: Open Actions

<b>Objective 1 – Our Children and Young People have a voice in the way we deliver our services.</b> <ul style="list-style-type: none"> <li>'To ensure that children and young people are consulted and actively participate in the decisions we make about how we deliver our services'. Nothing about me without me.</li> </ul>			
<b>How will we Achieve this:</b> <ul style="list-style-type: none"> <li>'We will engage our young people regarding the services we deliver and the services we commission. We will do this through various avenues with individuals or through LINX (The Children in Care Council) Powar and Care Leavers Forums and ensure we use the feedback to shape the services we deliver.'</li> </ul>			
Ref	Action	Timescale	RAG
1	Engage and identify Corporate Parent Champions from LCC Services and partner agencies - meeting required with Edwina Grant to finalise model.	31/12/2019	Green
2	Engage and identify Corporate Parent Champions from LCC Services and partner agencies - meeting required with Edwina Grant to finalise model.	31/12/2019	Green
3a1	To consult with young people regarding the services we commission through the commissioning process - The Participation Contract, held by Barnardo's (who deliver LINX, POWAR and Care Leavers Group) supported CYP.	Nov 18 – Nov 19	Green
3a2	To consult with young people regarding the services we commission through the commissioning process - Percentage of service specifications consulting young people.	Nov 18 – Nov 19	Green
3b	To consult with young people regarding the services we commission through the commissioning process - What have we done to change anything?	Nov 18 – Nov 19	Green
3c	To review how the delivery of commissioned services for children and young people, is being influenced by their feedback.	Mar 19 – ongoing quarterly	Green
3d	To implement changes from any feedback at Objective 1 3c.		Green
4a	Feedback will be collected from young people participating in reviews, Advocacy, complaints and compliments - Number of children who feedback from their review.	18/12/2019	Green

4b	Feedback will be collected from young people participating in reviews, Advocacy, complaints and compliments - Data on advocacy complaints and compliments.	18/02/2019	Red
4c	Feedback will be collected from young people participating in reviews, Advocacy, complaints and compliments - How is learning implemented into Practice?	November 2018 Revisit through 2019	Green
4d	Feedback will be collected from young people participating in reviews, Advocacy, complaints and compliments - Strategic lead for Participation.	2018-2019	Green
5a1	Feedback will be collected from children/young people's forums and surveys - Total Number of services users accessing LINX (Children in Care Council), POWAR (SEND) and the Care Leavers Forum.		Green
5a2	Feedback will be collected from children/young people's forums and surveys - Number of Meeting/activities members of LINX have been involved in, including primary group sessions, LINX East and the Media group.		Green
5a3	Feedback will be collected from children/young people's forums and surveys - Number of Meeting/activities members of Powar have been involved in, including POWAR meetings, SEND Partnership Board and Engagement Task and Finish Group.		Green
5a4	Feedback will be collected from children/young people's forums and surveys - Number of Meeting/activities members of the Care Leavers Forum have been involved in, including Care Leavers Forum meetings, Corporate Parenting Board and the National Leaving Care Benchmarking Forum		Green
5a5.i	Feedback will be collected from children/young people's forums and surveys - Number of practitioners and carers attended participation training provided by LINX, POWAR and the Care Leavers forum have collectively.		Green
5a5.ii	Feedback will be collected from children/young people's forums and surveys - Number of young people participated in one of the three inspections.		Green
5a6	Feedback will be collected from children/young people's forums and surveys - Locality Youth Councils have a core regular attendance at youth council meetings of - number of young people specific to those previous 12 District Youth Councils		Green

5a7	Feedback will be collected from children/young people's forums and surveys - Percentage of cohort are from the vulnerable groups of CLA, LDD, Youth Offending Team, Homelessness, NEET, Young Carers and Health & Wellbeing		Green
5a8	Feedback will be collected from children/young people's forums and surveys - Apart from the core Locality Youth Council meetings we also have , number of unique attendances by young people across the 5 localities of Lancashire		Green
5a9	Feedback will be collected from children/young people's forums and surveys - The Children's Society commission delivering the Children's Rights Advocacy and Independent Visitor Service, number of referrals 240 - 4 of which are referrals for children subject to child protection.		Green
5a10	Feedback will be collected from children/young people's forums and surveys - March 2018 local elections - number of digital votes for 23 candidates		Green
5a11	Feedback will be collected from children/young people's forums and surveys –		Green
7b	Children and Young People will actively participate in relevant staff interviews within the Children's Services Workforce.	01/09/2019	Red
8a	Feedback from young people to the Employment Support Team - Number of Case studies collected.	Ongoing	Green
8b	Feedback from young people to the Employment Support Team - Number of Action Plans undertaken.	Ongoing	Green
8c	Feedback from young people to the Employment Support Team - Number of Questionnaires completed.	31/04/2019	Red
9	Explore ways of completing Exit Interviews with CYP who are Leaving Care.	30/11/2019	Green
10a	Audit how we capture the voice of the child to help support effective practice and shape future services, including the use of Mind of My Own – LCC.	Ongoing	Green

10b.i	How do we capture the voice of the child to help support effective practice and shape future services, including the use of Mind of My Own - Health - North Lancs CCG.	01/09/2019	Red
10b.ii	How do we capture the voice of the child to help support effective practice and shape future services, including the use of Mind of My Own - Health – BTH.	01/09/2019	Red
10c	How do we capture the voice of the child to help support effective practice and shape future services, including the use of Mind of My Own.	30/09/2019	Red
12a	Incorporate children and young people's feedback in to the Quality Assurance system.	30/09/2019	Red
13a	Implement agreed Strategic Framework that captures CYP feedback to influence service delivery.	01/09/2019	Red
13b	Using the Participation Framework, ensure the feedback from young people is triangulated into purposeful practice and/or is used to shape services and informs social work practice.	01/09/2019	Red
14	Develop a model that brings all internal and external learning and feedback together including information from the Participation Framework so learning can be triangulated into practice.	01/09/2019	Red
15	Develop Participation Champions across LCC in line with the Participation Framework.	30/09/2019	Red
17	Implement a Mentoring Scheme for Care Leavers - Group Mentoring.	01/03/2020	Green
18	Develop a Mentoring Scheme for Care Leavers - Peer Mentoring.	30/09/2019	Red
19	Implement a Mentoring Scheme for Care Leavers - Peer Mentoring.	31/12/2019	Green



<b>Objective 2 - Children and Young People in Lancashire can remain safely at home</b> <ul style="list-style-type: none"> <li>'To ensure that early support is provided at the right time to prevent the need for statutory intervention'</li> </ul>			
<b>How will we Achieve this:</b> <ul style="list-style-type: none"> <li>'We will work with our social workers and managers to ensure that they are equipped to manage complexity and provide intervention that brings about change to allow children to remain at home wherever possible and return home when they can. We will work with external providers and commissioning services to provide the right service at the right time to prevent escalation into statutory services.'</li> </ul>			
Ref	Action	Timescale	RAG
2a	Explore the Leeds and Hertfordshire Asset Models and implement agreed model across services.	30/09/2019	Red
2b	Implement a strengths based model of practice in line with the outcome of the Hertfordshire Asset model.	28/02/2020	Green
3c	Increase use of Family Group Conference: <ul style="list-style-type: none"> <li>Early Help</li> <li>Prior to an Initial Child Protection Conference (ICPC) or as part of the Child Protection (CP) Plan.</li> <li>Prior to initiating pre-proceedings.</li> </ul>	30/09/2019	Red
4a	Ensure Child Protection Plans have a contingency plan (when relevant to the case) that includes the identification of alternative family carers should the child not be able to remain with their parents.	31/10/2019	Red
5a-c	Early Help to provide intervention to prevent escalation into Statutory Services - referrals to CSC.	31/08/2019	Red
6a-b	Partner agencies to provide early help.	01/02/2019	Red
7b-d	Embed reflective supervision with first-line managers to enable reflection on the quality of practice and facilitate quality, critical challenge.	01/02/2019	Red
10b	Fostering Service to have a process in place to encourage carers to apply for SGO.		Green
11a5	Reunification and Discharge of Care Orders project (not life chances).	31/12/2019	Green

11d	Implement the New CLA Review Outcomes Form to report permanence at 2nd review directly from LCS.	30/09/2019	Red
13e	Monitor and measure the impact of the Neglect Strategy and delivery plans to ensure we meet outcomes as detailed in the Neglect Strategy.	Oct-19	Red
14a	Review the multi-agency response to domestic abuse, to ensure effective, preventative and targeted support pathways are in place for children and families.	May-19	Red
14c	Develop and deliver a workplace approach to improve the understanding of domestic abuse for employees and managers, identifying appropriate support to those affected, and recognising the impact on children and families.	Jun-19	Red
14f	Improve the quality and timeliness of police vulnerable person reports to the Multi-Agency Safeguarding Hub (MASH).	Mar-19	Red

**Objective 3 - Our Care Leavers in Lancashire will have a 'Local Offer'**

- 'To ensure that all care leavers feel supported and can access a range of services to promote their continued wellbeing into adulthood'.

**How will we Achieve this:**

- 'We will ensure that we have sufficient strategy meets the needs of all of the children and young people in our care, we will review and update our sufficiency plan and will include feedback from our young people to ensure that we work with providers to shape our service, we will work with partners to improve services'

Ref	Action	Timescale	RAG
3	Understand what provision is available and what is needed.	Dec 18 Monthly monitoring September 2020	Green
5c	Review the Right Child The Right Placement Workshops in light of the Isobelle Trowler Presentation and the Judiciary Paper.	31/10/2019	Red
6	Improve transition and links between Children Social Care and Adult service.	30/11/ 2019	Green
7	Explore innovative ways of working with District councils to look at tenancy options for 17 year olds with wrap around support.	Jul-19	Green
8	Improve the Care Leaver Local Offer.	Nov-19	Green
9a	Corporate Parenting Champions – LCC.	Dec-19	Green
9b	Corporate Parenting Champions – Partner Agencies.	Dec-19	Green
11	Young people understand their health needs.	Jul-20	Green
12a -b	Education/Training Opportunities are available.	01/03/2019 and ongoing	Green
13c	Measure the impact of the training commissioned for PA's.	Dec-19	Green

14	Preparation for Independent Living to commence earlier. Introduce ASDAN at 15 ¾.	Apr-19	Red
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**Objective 4 – Children and Young People will be supported in their Education, Employment and Training**

- 'To close the achievement gap between those children and Young People that the Local Authority cares for and those that are cared for by their own families'

**How will we Achieve this:**

- 'We will ensure that are social workers and managers use each child and young person Personal Education Plan as an active tool to inform where support is required to close the gap in education attainment, especially at Key Stage 4 by providing earlier support through the pupil premium regarding support or additional private tutoring'.

Ref	Action	Timescale	RAG
4c	Implement revised and agreed PEPS which evidences the voice of the CYP ensuring Training engages Childrens Services and Education Establishments.	06/01/2020	Green
4d	Agree and implement methodologies to engage with young people into participation in the revised and agreed PEPs.	31/07/2020	Green

<b>Objective 5 – Children and Young People will have a suitable place to live and be cared for</b> <ul style="list-style-type: none"> <li>'To ensure that the children and Young People we care for have a range of suitable and appropriate accommodation to meet their immediate and long term needs'.</li> </ul>			
<b>How will we Achieve this:</b> <ul style="list-style-type: none"> <li>'We will continue to review our Sufficiency Strategy to ensure that it is informed by feedback from children and young people in our care and feedback is used to reshape our services' .</li> </ul>			
Ref	Action	Timescale	RAG
1c-d	The Sufficiency Strategy Addendum outlines targets to improve the number of foster homes for CYP.	Jun-20	Green
2b	Continue to promote and identify children and young people suitable for the step down to foster care program.		Green
3	Ensure permanence tracker is being actively used as a tool to monitor and address drift and delay.	Roll out Jan 19 Nov 19	Green
3a	To continue to implement the Permanence Tracker as a working tool and reports to be provided to SMT for CSC HoS to action	Reports to be provide to each Board. Review April 2020	Green
4	Life story to be completed with every child in care, where remaining looked after is a plan of permanence.	Nov-19	Amber
5	Explore and implement models that promotes 'staying close arrangements'.	Nov-19	Amber
7	Review s.20 children and put plans in place to return children home where possible.	31/08/2019	Red
9	Implement a model of Family Group Conference for children 15+ in care with a view to build support networks for them when they leave care.	01/09/2019	Red
10b	Review all young people 16/17 in residential care with a view to semi independence or supported lodgings where appropriate.	31/12/2019	Green

12	An in-house Adolescent Support Unit (ASU) was developed in order to prevent children from becoming looked after and provide an "edge of care provision".		Green
13	Review Increase in Family and friends assessments for SGO.	30th April 2020	Green
14	Review SGO support.	30th April 2020	Green
15	Review SGO access to Adoption support fund.	30th April 2020	Green
16	Videos for children on provision they are being introduced to.	30/09/2019	Red
18	Explore models of supported lodgings to provide other alternatives of accommodation for care leavers.	30/09/2019	Red
19a	Review of in house residential to align to demand and feed into sufficiency strategy.	30/09/2019	Red
19b	Commence work 01/09/19 on a new sufficiency strategy that incorporates agreed residential proposals and is signed off by March 2020 for implementation in April 2020.	01/04/2020	Green
20	Increase proportion of CLA placed in fostering rather than residential placements: Sample audit the weekly list of in-house foster carer vacancies to check it is accurate.		Green

<b>Objective 6 – The Health and Wellbeing of our Children and Young People will be a priority for Lancashire County Council</b> <ul style="list-style-type: none"> <li>'To improve the health and wellbeing of the children and young people we care for'.</li> </ul>			
<b>How will we Achieve this:</b> <ul style="list-style-type: none"> <li>'We will work in partnership with our health colleagues to ensure that the health needs of children and young people in our care are prioritised and met and our children are involved in their assessments, strength and difficulty questionnaires will be used as an active tool to inform assessments and care plans and intervention '.</li> </ul>			
Ref	Action	Timescale	RAG
1	SDQ to be used as an active tool and informs care planning arrangements.	Jul-20	Green
2a	Improved timeliness and quality of Health assessments.	Jul-20	Green
2b1	Improved timeliness and quality of Health assessments.	Jul-20	Green
2b2	Improved timeliness and quality of Health assessments.	Jul-20	Green
3a	Improved access to specialist health services for CLA On review of future commissioning for health provision ensure that service specifications prioritise access for LAC and care leavers and reflect their additional vulnerabilities .	Nov-19	Amber
3b	Improved access to specialist health services for CLA On review of future commissioning for health provision ensure that service specifications prioritise access for LAC and care leavers and reflect their additional vulnerabilities .	Nov-19	Amber
4	To explore innovative ways to improve the health and wellbeing of the children and young people we care for.	Mar-20	Green
5	The children and young people JSNA to be updated to reflect the Lancashire LAC populations specific health needs to inform future commissioning of services.	Mar-20	Green
6	Workshops will be available for Health professionals working with children and young people on their roles and responsibilities as Corporate Parents.	Jun-19	Red

<b>Objective 7 –Children and Young People will receive Financial support</b> <ul style="list-style-type: none"> <li>'To ensure that Young People have enough money to provide for their needs whilst in care and after they have left care and ensure that they are supported financially to establish their own homes'.</li> </ul>			
<b>How will we Achieve this:</b> <ul style="list-style-type: none"> <li>'We will ensure that young people are able to use their money more efficiently and effectively by reducing the bureaucracy around expenditure and have the skills to manage their finances in preparation for leaving care'.</li> </ul>			
Ref	Action	Timescale	RAG
1	Engagement in ASDAN Programme to commence at 15 ¾ yrs. with focus upon wise spending.	Mar-19	Red
2	Support young people to access education training and employment so that they are not reliant on benefits.	31/12/2019	Green
5	Explore creative events with care leavers and implement. i.e. Drop In's, cookery classes .	01/03/2020	Green
7a	Improve engagement of young people in Pathway Planning for 16+ - Number of young people with quality Pathway Plans	Ongoing-Mar-20	Green
7b	Improve engagement of young people in Pathway Planning for 16+ - Audit to advise on quality of Pathways Plans including Improved engagement of young people.	Nov-19	Green



<b>Objective 8 - Our Children and Young People are protected from harm and or Risk of Exploitation</b> <ul style="list-style-type: none"> <li>'To ensure that children are protected from harm and exploitation and ensure that they are provided with support to overcome any pull factors that would lead them to being exploited'.</li> </ul>			
<b>How will we Achieve this:</b> <ul style="list-style-type: none"> <li>'We will work with our partner's; police, health and the LSCB to ensure that we are sharing information and targeting service to prevent exploitation at every opportunity'.</li> </ul>			
Ref	Action	Timescale	RAG
3	Liaise with Victoria Gibson to see if there has been anything done via LSCB to promote awareness across Lancs regarding exploitation - for those working with children i.e. - PSE in schools	30/09/2019	Red

<b>Objective 9 - Children and Young People in our Care and Care leavers' achievements are celebrated</b> <ul style="list-style-type: none"> <li>'To ensure that the children we look after and have looked after, are recognised for their achievements and successes'.</li> </ul>			
<b>How will we Achieve this:</b> <ul style="list-style-type: none"> <li>'We have great aspirations for our children in care and we will acknowledge and celebrate their achievements'.</li> </ul>			
Ref	Action	Timescale	RAG
2	'To ensure that the children we look after and have looked after, are recognised for their achievements and successes'.	30/09/2019	Red
3	Virtual School Superstars - Rewarding Achievement.	31/07/2020	Green



## SCHEDULE OF CORPORATE PARENTING BOARD MEETINGS 2020/2021

If you have any queries regarding the Corporate Parenting Board, please contact Sam Gorton, Clerk to the Corporate Parenting Board either by telephone (01772) 532471 or e-mail [sam.gorton@lancashire.gov.uk](mailto:sam.gorton@lancashire.gov.uk)

Date of Corporate Parenting Board Meeting	Time and Venue
Thursday, 30 January 2020	6.00 pm – Committee Room 'C' – Duke of Lancaster Room, County Hall
Wednesday, 25 March 2020	6.00 pm – Committee Room 'C' – Duke of Lancaster Room, County Hall
Tuesday, 12 May 2020	6.00 pm – Committee Room 'C' – Duke of Lancaster Room, County Hall
Wednesday, 22 July 2020 - Young People's Meeting	1.30pm – Committee Room 'C' – Duke of Lancaster Room, County Hall
Thursday, 10 September 2020	6.00 pm – Committee Room 'C' – Duke of Lancaster Room, County Hall
Tuesday, 24 November 2020	6.00 pm – Committee Room 'C' – Duke of Lancaster Room, County Hall
Thursday, 21 January 2021	6.00 pm - Committee Room 'C' – Duke of Lancaster Room, County Hall
Tuesday, 16 March 2021	6.00 pm - Committee Room 'C' – Duke of Lancaster Room, County Hall
June 2021	6.00 pm - TBC

